

Johanna S

Certified Business Project Manager

SUMMARY

I am a multiple certified Project Manager with more than 20 years of experience leading international IT and ERP initiatives. My professional history includes roles as Business Project Manager, SAP Project Manager, and Functional Consultant, with project management spanning over a decade. Between 2013 and 2025, I successfully managed 16 SAP projects in both global and domestic organizations, with budgets ranging from €1—TM and teams of 10—30 experts onsite and offshore. I am recognized for delivering projects within scope, schedule, budget, and quality, combining structured methodologies such as IPMA-C and Prince2 with Agile and Lean practices. My expertise covers ERP and analytics solutions, including SAP S/4, SAP BW/4, Snowflake, and Power BI. Above all, I have extensive experience in project governance, risk management, and change management. I am valued for my ability to bridge business and IT, communicate clearly with stakeholders, and lead multicultural, virtual teams to achieve successful outcomes and lasting business impact.

Industries: Retail, Telecommunications, Manufacturing, Public sector

WORK EXPERIENCE

- 2022-2025 Business Project Manager
Suomen Osuuskauppojen Keskusosuuskunta
- Directed the Analytics project within one of Finland's largest ERP programs in retail, leveraging Snowflake and Power BI to enhance data management and visualization.
 - Coordinated go-live activities, ensuring adherence to approved schedules; led project managers in Coops and facilitated the seamless execution of business transitions across Coops and IT.
 - Developed an operational rollout plan and established strategic collaboration with Coop projects for a streamlined transition process.
 - Ensured effective project management from initiation to completion by maintaining high standards, managing documentation such as contracts, permits, change orders, and project schedule.
- 2016-2022 SAP Project Manager
Fujitsu Finland
- Collected and analyzed customer requirements to ensure clear communication and understanding for the technical team.
 - Developed comprehensive project plans, obtained customer approval, and managed the change request process effectively.
 - Coordinated offshore implementation teams to ensure timely delivery of project milestones.
 - Facilitated internal project meetings as well as test execution, training sessions, and system cutovers.
 - Oversaw planning and budget management while negotiating resource allocation to optimize workforce utilization effectively.
 - Participated in solution selling as project manager
- 2013-2016 Functional Consultant
Tata Consultancy Services
- Collected and analyzed client requirements to ensure clarity for technical teams, supporting accurate project execution.
 - Developed comprehensive project plans and obtained necessary approvals from clients, ensuring alignment with expectations.
 - Managed the project change request process for handling scope adjustments smoothly and efficiently.
 - Coordinated off-shore implementation teams to maintain seamless communication and task alignment across locations.



Espoo, Finland



SKILLS

Extensive IT & business project leadership:

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20+ years of experience in global and domestic projects.

Proven project delivery:



16 SAP projects (2013—2025) with €1—TM budgets and teams of 10—30 experts.

Certified project management expertise



IPMA-C, Prince2, SAFe 4.0.

ERP and Analytics knowledge



Deep experience with SAP S/4, SAP BW/4, SAC, Snowflake, Power BI, and integrations

Agile & Lean practices



Practical experience leading projects in Scrum and hybrid models

Stakeholder communication



Skilled at bridging business and IT, aligning goals and solutions

1994 -2013 Several Business Projects in Supply Chain area

Nokia Oyj

- Collection and analysis of business requirements in accordance with the requirements management process, ensuring alignment with the development portfolio.
- Management and coaching of stakeholder networks to address process-related issues effectively.
- Proposal and implementation of new capabilities and solutions to enhance strategies and roadmaps for operational business improvements.
- Oversight of process competencies among relevant business stakeholders to ensure proper alignment with organizational goals.
- Facilitation of development initiatives by translating business needs into actionable objectives for operative agility.
- Support for continuous improvement through identifying, evaluating, and driving innovative solutions within the supply chain framework.

EDUCATION

1998 -2001 B.Sc. Economics and Business Administration

Mercuria Business School

1992 - 1996 Diploma in Business Administration

Kerava Business School

CERTIFICATIONS

IPMA C, Prince 2.0, Safe 4.0

VOLUNTEER

Etelä-Vantaan Luistelijat: Member of team staff in a skating team

Happy Toddlers Kindergarten: Member of board

Global collaboration, Result-oriented teamwork



Experienced in managing multicultural and virtual teams across geographies
Motivates and enables teams to succeed

Business process improvement in Supply Chain and Order to Cash processes



Skilled in identifying process gaps, implementing improvements, and aligning Supply Chain and Order-to-Cash workflows with business goals

Vendor and Contract Management



Proven ability to drive value through effective vendor management, contract compliance, and performance monitoring